THE ACTION PLAN

WARD 10

A practical plan. A public record.

Ward 10 has been my home since I moved to Canada in 2009. My wife and I are raising our two daughters here. As a small business owner in the childcare field, I manage budgets and understand the responsibility that comes with families and employees depending on me.

I want residents to see that same responsibility at City Hall: responsible spending, shorter and safer journeys, and community services families and seniors can use. This plan sets out what I would pursue and how residents could check the results.

MY FIRST 100 DAYS

30

LISTEN & ESTABLISH

Meet City and regional staff, review inherited Ward 10 files and establish the status of major projects. Give residents a clear route to raise concerns, with a reference number and a named office contact.

60

SET THE PRIORITIES

Publish initial neighbourhood priorities and supporting evidence. Request financial and service information for an efficiency review. Bring schools, community organizations and residents into discussions about road safety and local facilities.

100

REPORT PUBLICLY

Launch the public dashboard with a first action report, monthly resident office hours and quarterly progress updates. Project completion dates would follow staff advice, funding and approvals.

A dashboard you can check

Residents should be able to compare promises with decisions and results. I would publish each commitment, the responsible office, target date, budget and spending to date where available, current status and next step. I would link relevant council votes, show how I voted and explain why. Delays, changed targets and unmet commitments would stay visible, with reasons and a dated update history. This gives residents evidence to question elected officials and judge my record. Personal case details would remain private.

My commitment

I can raise issues, propose and vote on changes, question spending and follow up publicly. Council approval and partner cooperation cannot be guaranteed. When a proposal is delayed or declined, I will explain the decision and next step. [1]

Sources: [1] City of Mississauga - How municipal government works

PRIORITY 01 / ACCOUNTABLE CITY HALL

WARD 10

Make every dollar answer.

My goal is to work toward a property-tax freeze through sustainable, department-by-department efficiencies while protecting essential services. That means examining how money is spent and identifying savings that can continue year after year.

Independent scrutiny

I will vote for an independent auditor to examine whether Mississauga spending delivers value for money. Council retained its internal audit model in March 2026; Peel now has an independent Auditor General. I would seek scrutiny of departmental spending, contracts, consulting, overtime and service performance. [6, 7]

I would work with Mississauga, Brampton, Caledon and Peel to assess a shared independent audit service through Peel's Auditor General, covering the Region and all three municipalities. This could reduce duplicated administration and specialist costs. I would request a public business case covering legal authority, costs, net savings and service capacity. Each council would need to approve the arrangement, with protected audit independence and findings reported publicly to each council. Savings must be demonstrated before restructuring.

A tax goal that adds up

A tax freeze must rest on recurring savings. I would scrutinize reliance on reserves, deferred repairs or costs shifted into future years. Libraries, recreation, roads, transit and public safety need reliable funding. Where savings are insufficient, I will explain the gap and choices rather than claim an unfunded freeze.

The tax bill includes City, regional and provincial education charges. I would pursue efficiencies in City and regional budgets and explain which portion each proposal affects. I cannot guarantee every component of a household tax bill. [2]

Useful report cards

Departmental report cards should connect past decisions, present results and future risks. Did earlier spending deliver what was promised, and what should we learn? What problem are we solving now, and are costs, waiting times and delays improving? What future benefit could follow, and what expense or service failure could we prevent? I would seek budget-versus-actual reporting, comparisons of alternatives, and published recommendations with a responsible department and follow-up date.

HOW YOU CAN JUDGE PROGRESS

verified annual savings after implementation costs; service standards maintained; audit recommendations completed; capital projects delivered against their approved budgets and schedules.

Sources: [2] City revenue | [6] Council recap - March 11, 2026 | [7] Peel Auditor General appointment

PRIORITY 02 / ROADS AND SAFETY

WARD 10

Shorter journeys. Safer streets.

Shorter journeys matter for work, school and family life. I would assess residents' reports of speeding, difficult turns and unsafe crossings alongside travel times, traffic volumes, collisions, school conditions and observed near misses.

Fix specific bottlenecks

I would request a ranked review of reported hotspots on Tenth Line, Britannia and Ninth Line and routes around schools. Staff should assess signal timing, turns, crossings, traffic calming and road design, with costs and timelines. MiWay reliability and transit signal priority should be assessed where they could improve journeys.

If technology can shorten trips, we should test it. I would seek a costed pilot of coordinated or adaptive traffic signals using real-time traffic data on a suitable corridor. Publish peak-hour travel times and bus reliability before and after, alongside pedestrian waits and safety results. Expand only where measurable gains justify the cost.

Existing work needs follow-through. Ninth Line improvements and approved Churchill Meadows Boulevard traffic calming should be tracked against the City's published commitments. I would request updates on construction disruption and measure conditions after completion. [3, 4]

Target enforcement

I would take documented patterns of dangerous driving and recurring nuisance to Peel Police and City enforcement teams, including at Ridgeway Plaza. I would ask for coordinated responses and outcome reporting. Police deployment remains an operational decision for the Chief. Public safety and financial accountability should work together. [5]

I support properly funded frontline policing, with reporting on response times, staffing and overtime. I would work with City staff, Safe City Mississauga and Peel Police to expedite Crime Prevention Through Environmental Design (CPTED) assessments and seek implementation dates for lighting, sightlines, access and maintenance improvements. I also support education and enforcement around unsafe e-scooter use.

Test technology responsibly

Explore noise-detection technology and 360-degree prevention cameras where evidence justifies them. Before any pilot, assess privacy, lawful authority, necessity, less intrusive alternatives, recording and access limits, retention and full costs. Technology cannot promise an immediate end to crime. Focus on long-term prevention alongside policing. The separate Crime Prevention flyer explains the steps and safeguards.

HOW YOU CAN JUDGE PROGRESS

peak-hour journey times and reliability before and after changes; speeds and crossing conditions; collisions over a meaningful period; recurring complaints and enforcement outcomes.

Sources: [3] Ninth Line improvements - June 8, 2026 | [4] Traffic calming projects | [5] Peel Police Board mandate

PRIORITY 03 / FAMILIES AND COMMUNITY

WARD 10

More places to belong.

Parents need places their children can use after school. Teenagers need welcoming places to spend time. Seniors need accessible activities and connection. I want more “third spaces”: safe, affordable places beyond home, school or work where neighbours can meet without having to buy something.

Open up community space

I would request a review of peak-hour bookings, public access, waiting lists and unused capacity at local recreation facilities. The aim is to identify where dedicated community-use hours and affordable drop-in sessions could work alongside existing programs and leagues. Proposed changes should explain the effect on current users and revenue.

Give young people a voice

I would work with recreation staff, libraries, trustees and youth non-profits on supervised sports, arts, tutoring and homework support, using existing community space. Youth should help shape the activities and welcoming drop-in hours.

I would establish advisory councils bringing together students and children of different ages. Through schools and community partners, I would seek broad participation, including young people who are often missed. With age-appropriate guidance, they could propose priorities, help design and lead suitable activities, and receive a public response to their recommendations.

Adopt a Grandparent

I would work with seniors’ organizations and youth partners on a voluntary Adopt a Grandparent pilot: regular, supervised opportunities to read, share stories, learn skills and build friendships. Partners would arrange appropriate screening, parental consent for minors and safeguarding. Seniors and families would help shape the format, accessibility and transportation needs.

I would also support accessible, free or low-cost activities for seniors and partner-led seasonal gatherings, such as summer movie nights and winter community activities, where venues, staffing and funding can be arranged.

Cost pilots before expansion

In year one, I would bring forward costed pilot options using existing space. Each must identify a delivery partner, staffing, safe participation, hours and funding. Free to attend still has a cost; expansion would depend on participation, feedback and an affordable operating budget, supported by existing funds, grants or suitable sponsorship.

HOW YOU CAN JUDGE PROGRESS

public access hours, participation and repeat attendance, waiting lists, cost per participant, accessibility feedback and whether residents feel the activities meet their needs.

PRIORITY 04 / RIDGEWAY AND LISGAR

WARD 10

Local issues. Visible follow-through.

These issues need named responsibilities and sustained follow-through. I would put both plans on the public dashboard, publish quarterly updates and hold resident meetings to review results.

RIDGEWAY PLAZA



Illustrative concept. Existing businesses retained; parking, feasibility, funding and owner approvals require assessment.

30 DAYS

REVIEW THE AGREEMENT

Meet residents, businesses, owners, City enforcement and Peel Police. Review the April 2026 agreement and identify unfinished commitments on security, access controls and parking enforcement. [8]

60 DAYS

COORDINATE THE RESPONSE

Seek a plan for dangerous driving, noise, illegal parking, litter and blocked access. Publish responsibilities and follow-up dates; police retain operational control. Explore an owner-supported green gathering space with safe pedestrian access.

100 DAYS

REPORT AND FOLLOW UP

Report quarterly on agreement delivery and request corrective action. Track repeat complaints, response times, safe access and feedback. The separate Ridgeway flyer shows the seasonal concepts.

LISGAR FLOODING

30 DAYS

ESTABLISH THE STATUS

Request a station-by-station update on the foundation drain collector pumping program: operations, remaining work, budgets, milestones and delays. Confirm maintenance, monitoring, backup and emergency responsibilities.

60 DAYS

ACCELERATE PROTECTION

Bring residents, City stormwater staff and Peel together to review risks and costed options to accelerate remaining work. Review whether the downspout disconnection pilot can move earlier than its published summer 2027 target. [9]

100 DAYS

MEASURE PERFORMANCE

Publish milestones and seek results after major storms: rainfall, water levels, pump operation and flooding. With consent, collect damage photographs, dates and documented losses; protect household details. Compare similar storms and publish corrective work and follow-up dates.

Escalate with evidence

If municipal and regional options cannot provide adequate protection, I would take the evidence to our MPP and MP and seek provincial and federal technical assistance and funding. I would request written responses and report next steps while continuing to press for local delivery. No plan can promise zero flood risk.

Sources: [8] City and Ridgeway Plaza safety agreement - April 15, 2026 | [9] Lisgar downspout disconnection pilot
Concept photo references: The Halal Food / Halal Food Pass